

Unaudited Quarterly Financial Report



Three-Month Period Ended 31 March 2021

Core Government

Prepared by:

Ministry of Finance and Economic Development
Government of the Cayman Islands
Government Administration Building
P.O. Box 106
Grand Cayman KY1-9000
Cayman Islands

Tel:(345) 949-7900

Foreword

This financial report presents unaudited financial information, along with an analysis and commentary thereof, for the first quarter, of the 2021 Financial Year, ended 31 March 2021 (the "period") for Core Government.

Amounts herein are stated in Cayman Islands Dollars. The results of Core Government along with, Statutory Authorities and Government Owned Companies ("SAGCs or Public Entities") are shown in the Statement of Financial Performance and, collectively, SAGCs and Core Government, are referred to in this report as the Entire Public Sector ("EPS").

The information contained herein is based on records obtained from the General Ledger of the Government's financial management system. It is also based on the representations and judgments provided by the Chief Financial Officers of Ministries, Portfolios, Offices, and SAGCs.

As required by section 29 (1) of the Public Management and Finance Act (2020 Revision) (the "PMFA"), the unaudited quarterly financial report will be published by notice in the Gazette, within six weeks after the end of each of the first three quarters in each Financial Year. The Ministry of Finance and Economic Development aims to Gazette the remaining Second Quarter (1 April to 30 June 2021) and Third Quarter (1 July to 30 September 2021) Reports by 6 August 2021 and 5 November 2021, respectively.

Contents

Executive Summary	5
First Quarter of 2021 Financial Year: Statement of Financial Position – Core Government	7
Cash	8
Borrowings	8
First Quarter of 2021 Financial Year: Statement of Financial Performance – Core Government	10
Revenues	11
Coercive Revenue	11
Sales of Goods and Services	12
Investment Revenue	12
Expenses	13
Personnel Costs	13
Supplies and Consumables	13
Outputs from Statutory Authorities and Government Owned Companies	14
Outputs from Non-Governmental Output Suppliers	14
Transfer Payments	14
Performance of Statutory Authorities and Government Owned Companies	14
First Quarter of 2021 Financial Year: Statement of Cash Flows – Core Government	15
Operating Activities	16
Investing Activities	16
Financing Activities	16
Capital Expenditures	16
Conclusion	17
Notes to the 2021 Financial Year's First Quarter - Statement of Financial Performance (Unaudited)	18

Executive Summary

The financial results of the Core Government for the quarter ended 31 March 2021 show a \$196.2 million surplus (\$202.6 million for the EPS). Net Assets of the Government were \$1.7 billion, with overall bank account balances of \$611.2 million in cash and deposits.

When combined with the performance of SAGCs, the overall surplus (of \$202.6 million) was \$43.1 million higher than the \$159.5 million EPS surplus the 2021 Budget anticipated for the period. This was primarily due to higher coercive revenues (a positive variance of \$38.9 million — as per page 10, complemented by lower levels of expenditures in Personnel Costs (a positive variance of \$2.9 million — as per page 10), and Supplies and Consumables (a positive variance of \$10.3 million — as per page 10) within Core Government.

Compared to the same period in the prior year, Total Revenues of Core Government have increased by \$51.0 million. Additionally, Total Expenses of Core Government have risen by \$27.1 million. SAGCs contribution, compared to first quarter of the prior year, has increased by \$1.4 million. Overall Net Surplus for the EPS has increased by \$25.4 million when compared to the first quarter's result in the prior year.

Adherence to fiscal policy continues to yield significant improvements in the overall cash and deposits balance held by Core Government. Operating Cash and Deposits were \$439.1 million and Reserves and Restricted Deposits were \$172.1 million, for a total Cash and Deposits balance of \$611.2 million.

It should also be noted that early savings in expenses may not translate into full year savings and may be due to timing differences. Vacant posts and delayed projects will impact current costs reflected in Personnel Costs and Supplies and Consumables, respectively. The Government continues to incur costs associated with the mitigation of COVID-19 and its impact on the economy.

A summary of the financial results are presented in the Executive Summary, on page 6.

Executive Summary: First Quarter of 2021 Financial Year

		All Figures are stat	ed in CI Dollars (Unaudited)	
Prior Year Actual		Current Year Actual	Current Year Budget	Variar
1 January 2020 -		1 January 2021 -	1 January 2021 -	
31 March 2020		31 March 2021	31 March 2021	
\$000s	FINANCIAL PERFORMANCE	\$000s	\$000s	\$0
353,185	Operating Revenue	404,211	364,614	39,5
180,896	Operating Expenses, Financing Costs and Non-Operating Costs	207,978	195,864	(12,1
172,289	Operating Surplus of Central Government	196,233	168,750	27,4
4,964	Surplus/(Deficit) Made by Public Entities	6,395	(9,240)	15,6
177,253	Surplus of the Entire Public Sector =	202,628	159,510	43,1
Prior Year Actual	FINANCIAL POSITION	Current Month Actual As at 31 March 2021	Prior Quarter Actual As at 31 December 2020	Cha
\$000s	_	\$000s	\$000s	\$0
279,280	Debt Balance at Period-End	243,854	244,700	(8
1,766,190	Net Assets	1,688,027	1,660,947	27,0
Prior Year Actual as at 31 March 2020 \$000s	CASH BALANCES	Current Month Actual As at 31 March 2021 \$000s	Prior Quarter Actual As at 31 December 2020 \$000s	Cha \$0
s at 31 March 2020 \$000s		As at 31 March 2021 \$000s	As at 31 December 2020 \$000s	\$0
\$ at 31 March 2020 \$000s 164,847	Net Cash Flow from/(used in) Operating Activities	As at 31 March 2021 \$000s 196,188	As at 31 December 2020 \$000s 40,858	\$(155,
\$ at 31 March 2020 \$000s 164,847 (209,673)	Net Cash Flow from/(used in) Operating Activities Net Cash flow (used)/ from in Investment Activities	As at 31 March 2021 \$000s 196,188 (259,708)	As at 31 December 2020 \$000s 40,858 29,786	\$(155, (289,
s at 31 March 2020 \$000s 164,847 (209,673) (5,074)	Net Cash Flow from/(used in) Operating Activities	As at 31 March 2021 \$000s 196,188	As at 31 December 2020 \$000s 40,858	\$6 155, (289, 25,
s at 31 March 2020 \$000s 164,847 (209,673)	Net Cash Flow from/(used in) Operating Activities Net Cash flow (used)/ from in Investment Activities Net Cash Flow (used) by Financing Activities	As at 31 March 2021 \$000s 196,188 (259,708) (4,621)	As at 31 December 2020 \$000s 40,858 29,786 (30,537)	\$6 155,3 (289,4 25,9
s at 31 March 2020 \$000s 164,847 (209,673) (5,074)	Net Cash Flow from/(used in) Operating Activities Net Cash flow (used)/ from in Investment Activities Net Cash Flow (used) by Financing Activities	As at 31 March 2021 \$000s 196,188 (259,708) (4,621)	As at 31 December 2020 \$000s 40,858 29,786 (30,537)	\$(155,; (289,4 25,9 (108,;
s at 31 March 2020 \$000s 164,847 (209,673) (5,074) (49,900)	Net Cash Flow from/(used in) Operating Activities Net Cash flow (used)/ from in Investment Activities Net Cash Flow (used) by Financing Activities Net Movement in Cash from Period Activities	As at 31 March 2021 \$000s 196,188 (259,708) (4,621) (68,141)	As at 31 December 2020 \$000s 40,858 29,786 (30,537) 40,107	\$(155, (289, 25,) (108,
\$ at 31 March 2020 \$000s 164,847 (209,673) (5,074) (49,900)	Net Cash Flow from/(used in) Operating Activities Net Cash flow (used)/ from in Investment Activities Net Cash Flow (used) by Financing Activities Net Movement in Cash from Period Activities Cash and Cash Equivalents at 1 January (start of year)	As at 31 March 2021 \$000s 196,188 (259,708) (4,621) (68,141)	As at 31 December 2020 \$000s 40,858 29,786 (30,537) 40,107	\$0 155,3 (289,4 25,5 (108,2 40,3 (68,2
164,847 (209,673) (5,074) (49,900) 107,508 57,608	Net Cash Flow (rom/(used in) Operating Activities Net Cash flow (used)/ from in Investment Activities Net Cash Flow (used) by Financing Activities Net Movement in Cash from Period Activities Cash and Cash Equivalents at 1 January (start of year) held < 90 days)	As at 31 March 2021 \$000s 196,188 (259,708) (4,621) (68,141) 147,615 79,474	As at 31 December 2020 \$000s 40,858 29,786 (30,537) 40,107 107,508 147,615	\$0 155,5 (289,4 25,9 (108,2 40,2 (68,2
\$ at 31 March 2020 \$000s 164,847 (209,673) (5,074) (49,900) 107,508 57,608	Net Cash Flow from/(used in) Operating Activities Net Cash flow (used)/ from in Investment Activities Net Cash Flow (used) by Financing Activities Net Movement in Cash from Period Activities Cash and Cash Equivalents at 1 January (start of year) held < 90 days) Fixed Deposits (Maturity > 90 days)	As at 31 March 2021 \$000s 196,188 (259,708) (4,621) (68,141) 147,615 79,474	As at 31 December 2020 \$000s 40,858 29,786 (30,537) 40,107 107,508 147,615	\$0
164,847 (209,673) (5,074) (49,900) 107,508 57,608	Net Cash Flow from/(used in) Operating Activities Net Cash flow (used)/ from in Investment Activities Net Cash Flow (used) by Financing Activities Net Movement in Cash from Period Activities Cash and Cash Equivalents at 1 January (start of year) held < 90 days) Fixed Deposits (Maturity > 90 days) Total Cash and Deposits	As at 31 March 2021 \$000s 196,188 (259,708) (4,621) (68,141) 147,615 79,474 531,734 611,208	As at 31 December 2020 \$000s 40,858 29,786 (30,537) 40,107 107,508 147,615 299,966 447,581	\$(155,3) (289,40,25,5) (108,40,40,668,231,7) (68,7)

First Quarter of 2021 Financial Year: Statement of Financial Position – Core Government

GOVERNMENT OF THE CAYMAN ISLANDS STATEMENT OF FINANCIAL POSITION As at 31 March 2021

All figures are stated in CI\$ 000s

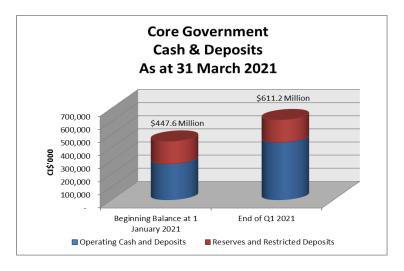
As at 31 March		As at 31 March	As at 28 Febraury	
2020		2021	2021	Change
(Current Assets			
57,608	Cash and Cash Equivalents	79,474	100,099	(20,625)
286	Loans Made	16,600	14,123	2,477
14,112	Trade Receivables	14,372	16,837	(2,465)
3,539	Inventories	4,840	4,851	(11)
602,013	Marketable Securities	531,734	495,897	35,837
7,615	Prepayments	12,110	9,630	2,480
20,502	Other Receivables	16,214	17,437	(1,223)
705,675	Total Current Assets	675,344	658,874	16,470
	Non Compart Assats			
100	Non Current Assets Loans Made			
427	Trade Receivable	- 427	- 427	-
225	Other Receivables	169	169	-
831	Investments held in Associates	831	831	-
1,489,213	Property, Plant and Equipment	1,507,555	1,495,237	- 12,318
435,798	Net Worth of Public Entities	369,658	364,706	4,952
	Total Non-Current Assets	1,878,640	1,861,370	17,270
	Total Assets	2,553,984	2,520,244	33,740
	Current Liabilities	2,333,304	2,320,244	33,740
20,524	Trade Payables	16,860	17,831	(971)
82,589	Other Payables and Accruals	107,707	95,829	11,878
47,484	Unearned Revenue	62,340	65,973	(3,633)
8,120	Employee Benefits	10,231	9,993	238
35,425	Borrowings	34,225	34,225	-
194,142	Total Current Liabilities	231,363	223,851	7,512
	Non-Current Liabilities			
243,855	Borrowings	209,629	210,475	(846)
414,461	Unfunded Pension Liability	411,461	411,461	(340)
13,621	Other non current liabilities	13,504	13,510	(6)
	Total Non-Current Liabilities	634,594	635,446	(852)
·	Total Liabilities	865,957	859,297	6,660
222,073		222,007	,	2,000
1,766,190	Total Assets Less Total Liabilities	1,688,027	1,660,947	27,080
		• •	· · ·	•
ı	Net Assets			
177,697	Reserves	171,799	171,564	235
490,968	Revaluation Reserves	490,968	490,968	-
177,253	Surplus/(Deficit) for the period	202,628	180,090	22,538
920,272	Accumulated Surplus	822,632	818,325	4,307
· · · · · · · · · · · · · · · · · · ·	Total Net Assets	1,688,027	1,660,947	27,080

Comments with respect to balances reflected in the **Statement of Financial Position** for the period ended 31 March 2021 are as follows:

Cash

(See page 7)

Cash and Cash Equivalents (including fixed deposits with maturity durations <u>not exceeding</u> 90 days) were \$79.5 million and Marketable Securities (comprised solely of fixed deposits with maturity durations exceeding 90 days but not exceeding one (1) year) were \$531.7 million, for a total of \$611.2 million with respect to bank account balances. Total Cash and Deposits balances (held for longer than 90 days but less than a year), are significantly higher (approx. \$284.0 million) than anticipated in the 2021 Plan & Estimates document. Due to the significant cash balances on-hand, the Government now places funds on longer-term fixed deposits. These longer-term deposits are reflected as Marketable Securities (on the Statement of Financial Position) and are not included in the definition of 'Cash and Cash Equivalents', which only represent deposits that do not exceed 90 days to maturity.

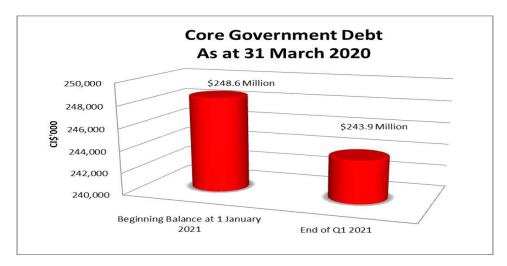


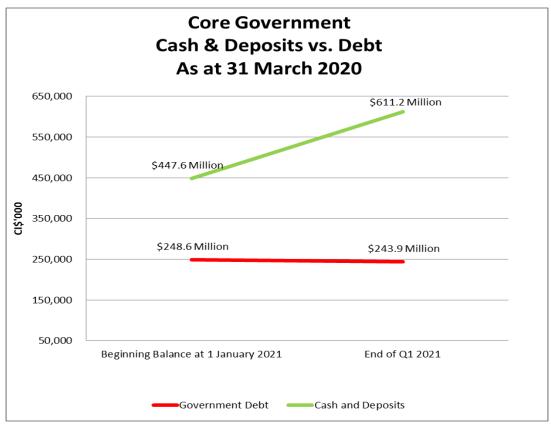
Borrowings

(See page 7)

The Debt Balance which stood at \$243.9 million as at 31 March 2021 (\$34.2 million of which is due within one year). The Debt Balance amount continues to decline with scheduled principal repayments being made.

As at 31 March		As at 31 March
2020	Debt Maturity Profile	2021
\$'000		\$'000
	Foreign Currency Debt denominated in US\$ but amounts are	e stated in CI\$
35,425	Not later than one year	34,225
34,225	Between one and two years	34,225
88,386	Between two and five years	79,733
121,244	Later than five years	95,671
279,280	Total Foreign Currency Debt	243,854
279,280	Total Outstanding Debt	243,854





First Quarter of 2021 Financial Year: Statement of Financial Performance – Core Government

	GOVERNMENT OF THE CAYN	MAN ISLANDS				
	STATEMENT OF FINANCIAL PI	ERFORMANCE				
	For the 3-Month Period Ended	31 March 2021				
	All figures are stated in CI\$ 000s					
Restated						
Actual Results		Actual Results	Budgeted Results	Variance: Year to		
1 January 2020 to		1 January 2021 to	1 January 2021 to	Date Budget vs.	2021 Original	
31 March 2020		31 March 2021	31 March 2021	Actual	Budget	
	Revenues					
340,108	Coercive Revenue	393,422	354,473	38,949	806,565	
9,807	Sales of Goods & Services	9,888	8,447	1,441	35,110	
3,044	Investment Revenue	703	1,617	(914)	7,760	
221	Donations	99	64	35	236	
5	Other Revenue	99	13	86	53	
353,185	Total Revenues of Core Government	404,211	364,614	39,597	849,724	
	F					
07.407	Expenses	00.475	02.270	2.004	272 400	
87,487	Personnel Costs	90,475	93,379	2,904	373,488	
22,202	Supplies and Consumables	22,116	32,464	10,348	124,257	
1,645	Leases	1,628	1,930	302	7,797	
9,541	Depreciation 5' Acres Costs	10,611	10,104	(507)	39,678	
2,958	Finance Costs	3,090	2,737	(353)	10,949	
172	Litigation Costs	197	261	64	1,045	
	Outputs from Statutory Authorities and Government Owned					
33,722	Companies	34,333	33,808	(525)	135,228	
11,409	Outputs from Non-Governmental Output Suppliers	9,402	7,311	(2,091)	29,233	
8,655	Transfer Payments	34,189	11,620	(22,569)	46,395	
(55)	(Gains)/losses on financial instruments	(1,206)	(494)		(1,976)	
141	(Gains)/losses on non-financial instruments	(1)	-	1	-	
5	Impairment of Inventory	3	-	(3)	-	
3,014	Other Operating Expenses	3,141	2,744	(397)	8,900	
180,896	Total Expenses of Core Government	207,978	195,864	(12,114)	774,994	
172,289	Net Surplus/(Deficit) of Core Government	196,233	168,750	27,483	74,730	
	Surplus/(Deficit) of Statutory Authorities and Government Owned					
4,964	Companies	6,395	(9,240)	· · · · · · · · · · · · · · · · · · ·	(16,953)	
177,253	Net Surplus/(Deficit) of Entire Public Sector	202,628	159,510	43,118	57,777	

The notes which appear on pages 18 to 29 are an integral part of the Statement of Financial Performance.

Revenues

Coercive Revenue

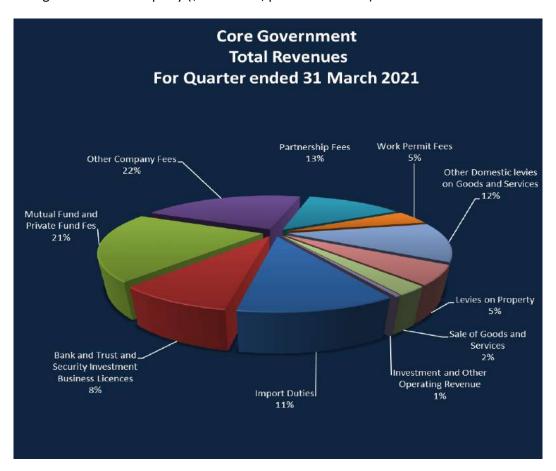
(See pages 18 and 19 to 21)

Coercive Revenue recorded for the period was \$38.9 million more than budgeted expectations and \$53.3 million higher than the prior year-to-date actual results.

Private Fund Fees, a new unbudgeted revenue stream from the registration of Private Funds that came into effect with the implementation of the Private Funds Act, 2020, contributed \$44.8 million to revenues in the first quarter of 2021. Stamp Duty on Land Transfers was higher (\$9.2 million positive variance) due to higher volumes of property transactions coupled with increasing property values; revenues generated were also \$4.6 million more than prior year-to-date. Other Company Fees — Exempt Companies, a regulatory licensing is due at the beginning of each calendar year, tend to be favourable to budget throughout the first quarter and then level out for the remainder of the year. However, current year revenues are \$10.0 million more when compared to actual results for the same period in 2020.

Notwithstanding the favourable results in revenues, when compared to the 2021 Budget mentioned above, there were areas that fell short of projected expectations. In particular, due to the effect of COVID-19 on the economy and the extended closure of the borders; revenues earned from the tourism industry are significantly less than budgeted. There were no revenues earned for Tourism Accommodation Charges (\$14.0 million negative variance) and Cruise Ship Departure Charges (\$3.0 million negative variance) this quarter. Other Import Duty and Work Permit Fees also underperformed during the first quarter of 2021 by \$3.7 million and \$2.7 million, respectively. When compared to the results for prior year-to-date actual results have also declined for these particular categories of revenues.

As shown on page 18, the first quarter generated coercive revenues of \$393.4 million and was 15.7%, or \$53.3 million, higher than the first quarter of 2020 (\$340.1 million). The majority of this change is attributable to 22.3% higher Domestic Levies on Goods and Services (\$59.4 million, positive variance) and 28.6% higher Levies on Property (\$4.7 million, positive variance).



Sales of Goods and Services

(See pages 18 and 21 to 24)

Sales of Goods and Services of \$9.9 million recorded for the period was \$1.4 million ahead of projections and ahead of prior year-to-date results by \$0.1 million.

Investment Revenue

(See page 18)

Investment Revenue was \$0.7 million for the period, and \$0.9 million below the year-to-date budget of \$1.6 million and \$2.3 million below the prior year-to-date results. Albeit there were higher cash balances during the first quarter than projected, a decline in interest rates has resulted in less interest revenue earned.

Expenses

Personnel Costs

(See page 18)

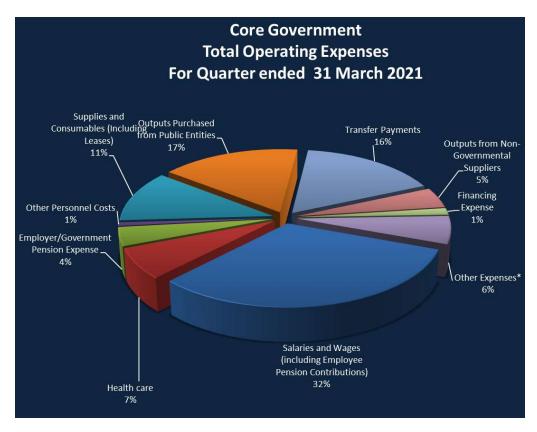
Costs relating to personnel for the first three months of 2021 amounted to \$90.5 million, resulting in a savings in Personnel Costs of \$2.9 million when compared to a budget of \$93.4 million. This favourable variance is the result of vacant posts across several Ministries, Portfolios and Offices. Costs were \$3.0 higher than prior year-to-date due to revisions made to remuneration and salary regrading at the beginning of January 2021.

Supplies and Consumables

(See page 18)

Expenses for supplies and consumables of \$22.1 million were recorded for the first quarter of 2021, producing a savings of \$10.3 million compared to budgeted costs of \$32.4 million. Costs are on par with prior year-to-date costs of \$22.2 million.

The most significant savings continue to be related to the Purchase of Services which accounts for 55% of the overall variance. Ministries, Portfolios and Offices anticipate that as the year progresses costs will align closer to budgeted projections.



Outputs from Statutory Authorities and Government Owned Companies

(See page 25)

Outputs from SAGCs are those services provided to Core Government and for which SAGCs are paid by Core Government. Expenditures incurred on this category totalled \$34.3 million for the first quarter of 2021 (and were \$33.7 million for the first quarter of 2020), and the \$34.3 million was slightly more than the \$33.8 million budget expectation for the fist quarter of 2021. The significant components of the \$34.3 million costs were in respect of Outputs produced by Cayman Airways (\$4.2 million), Cayman Islands Monetary Authority (\$5.4 million), Cayman Islands National Insurance Company (\$12.6 million), and Health Services Authority (\$7.4 million).

Outputs from Non-Governmental Output Suppliers

(See page 26)

Outputs from Non-Government Output Suppliers of \$9.4 million were \$2.1 million above the year-to-date budget and \$2.0 million lower than the prior year. The costs for NGS 55 Tertiary Care at Local and Overseas Institutions are currently \$2.1 million higher than budgeted for the period.

Transfer Payments

(See page 27)

Transfer Payments of \$34.2 million were \$22.6 million more than budgeted for the three-month period. This variance is mainly due to the overages in spending on Scholarships and Bursaries (\$3.0 million negative variance), Sports and Cultural Tourism Programmes Assistance (\$13.9 million negative variance) and Support for Business Initiatives (\$4.7 million negative variance). Compared to the prior year-to-date, Transfer Payments for the first quarter in 2021 represent an increase of \$25.5 million.

Performance of Statutory Authorities and Government Owned Companies

(See page 29)

SAGCs recorded a combined net Operating Surplus of \$6.4 million for the first three months of 2021; this is \$15.6 million more favourable than budgeted for the period.

SAGCs contribution to the Net Surplus compared to prior year-to-date is \$1.4 million higher.

First Quarter of 2021 Financial Year: Statement of Cash Flows - Core Government

	GOVERNMENT OF THE CAYMAN ISLANDS CORE GOVERNMENT UNAUDITED STATEMENT OF CASH FLOWS For the 3-Month Period Ended 31 March 2021			
	All Figures are stated in CI \$ 000s			
Actual Results		Actual Results	Actual Results	
I January 2020 to		1 January 2021 to	1 January 2020 to	
31 March 2020			31 December 2020	Chang
	Cash Flow from Operating Activities			
	Operating Cash Inflows			
329,645	Coercive Receipts	375,699	763,711	(388,012
9,924	Sale of Goods and Services	11,234	34,879	(23,645
456	Sale of Goods and Services to SAGCs	559	1,718	(1,159
1,945	Interest Received	403	10,214	(9,811
2,505	Other Receipts	3,281	15,220	(11,939
344,475	Total Operating Cash Inflows	391,176	825,742	(434,566
(00.744)	Operating Cash Outflows	(02.725)	(252 500)	260.07
(89,741)	Personnel Costs	(92,725)	(353,598)	260,87
(22,895)	Supplies and Consumables Outpute from SACCs	(10,452)	(104,003)	93,55 120,52
(37,305)	Outputs from SAGCs	(32,705)	(153,234)	
(12,640)	Outputs from Non-Governmental Suppliers	(8,991)	(43,772)	34,78
(8,647)	Transfer Payments	(35,974)	(67,650)	31,67
(1,520) (6,880)	Financing/Interest Expense	(1,994) (12,147)	(13,395)	11,40 37,08
, , , , , , , , , , , , , , , , , , , ,	Other Payments	, , ,	(49,232)	
(179,628)	Total Operating Cash Outflows	(194,988)	(784,884)	589,89
164,847	Net Cash Flows from Operating Activities	196,188	40,858	155,33
	Cash Flows from Investing Activities			
	Investing Cash inflows			
64,335	Proceeds from Sale of Investments: Maturity of Fixed Deposits	56,858	807,866	(751,008
208	Repayment of Loans made by Government	523	543	
-	Dividends and Capital Withdrawal from SAGCs	-	3,078	(3,078
64,543	Total investing Cash Inflows	57,381	811,487	(754,086
	Investing Cash Outflows			
(19,904)	Purchase of Property Plant and Equipment	(22,810)	(53,754)	30,94
(251,535)	Purchase of Investments: Placement of Fixed Deposits	(288,625)	(693,019)	404,39
(327)	Loans made by Government	(3,576)	(13,148)	9,57
(2,450)	Equity Injections in SAGCs	(2,078)	(21,780)	19,70
(274,216)	Total Investing Cash Outflows	(317,089)	(781,701)	464,61
(209,673)	Net Cash Flows from Investing Activities	(259,708)	29,786	(289,474
	Cash Flows from Financing Activities			
27	Deposits from Public Authorities	80	5,288	(5,208
(5,101)	Repayment of Borrowings (loan principal)	(4,701)	(35,825)	31,12
(5,074)	Net Cash Flows from Financing Activities	(4,621)	(30,537)	25,91
(49,900)	Net Increase/ (Decrease) in Cash and Cash Equivalents	(68,141)	40,107	(108,228
107,508	Cash at the beginning of the period: 1 January	147,615	107,508	40,10
57,608	Cash and Cash Equivalents at the end of the period (Deposits held < 90 days)	79,474	147,615	(68,141
602,014	Fixed Deposits (Maturity > 90 days)	531,734	299,966	231,76
659,621	Total Cash and Deposits	611,208	447,581	163,62

Operating Activities

(See page 15)

Net cash inflows from Operating Activities totalled \$196.2 million for the period.

Investing Activities

(See page 15)

Investing Activities relating to fixed deposit maturities yielded \$56.9 million.

Additionally, \$317.1 million was used for Investing Activities, of which \$288.6 million relates to placements of fixed deposits. The effect of the movement (i.e. \$288.6 million less \$56.9 million) is an increase in the net amount placed on fixed deposits of \$231.7 million. Additionally, \$24.9 million was utilised for Capital Investment and Expenditures relating to purchases of Property, Plant & Equipment (\$22.8 million) and Equity Investments in SAGCs (\$2.1 million).

Financing Activities

(See page 15)

Debt principal repayments were \$4.7 million for the period.

Capital Expenditures

Total Equity Investment and Executive Assets Appropriations drawn-down to 31 March 2021, totalled \$16.9 million (versus a total capital cash outlay of \$24.9 million on page 15 – i.e. purchases of Property, Plant & Equipment (\$22.8 million) and Equity Investments in SAGCs (\$2.1 million).

Equity Investment Appropriations drawn by Government's Ministries, Portfolios and Offices, as at 31 March 2021, were \$10.0 million;

Appropriations drawn to enable Equity Investments in SAGCs amounted to \$2.3 million (\$1.4 million to Cayman Turtle Centre and \$0.9 million to Cayman Airways), as at 31 March 2021; and

Appropriations drawn by Government's Ministries, Portfolios and Offices, to incur Capital Expenditures for the creation of Executive Assets amounted to \$4.6 million as at 31 March 2021.

GOVERNMENT OF THE CAYMAN ISLANDS Capital Investments For the 3-Month Period Ended 31 March 2021 All Figures are stated in Cl \$ 000s				
Summary				
Category	Actual Results 1 January 2021 to 31 March 2021	Original Full Year Budget 2021		
Capital Investments in Ministries, Portfolios and Offices Capital Investments in Statutory Authorities and Government Owned Companies	10,041 2,265	69,954 24,940		
Total Equity Investment	12,306	94,894		
Executive Assets	4,619	26,525		
Total	16,925	121,419		

Conclusion

The overall fiscal performance reported for the period shows an EPS Net Surplus of \$202.6 million, which is 27.0% (\$43.1 million) higher than budgeted. This favourable position was due to higher than budgeted revenues of \$39.6 million for the period. Additionally, SAGCs contributed a further \$6.4 million to the overall surplus for the EPS; the SAGCs' performances exceeded the estimated results for the first quarter, by \$15.6 million.

Compared to the first quarter of 2020, Core Government Revenues were 14.4% (\$51.0 million) higher; expenses were also higher by 15.0% or \$27.1 million. SAGCs' performances were 28.8%, or \$1.4 million, higher than prior year-to-date results. Overall the EPS Net Surplus was 14.3%, or \$25.4 million, higher than for the same period last year.

As customary, due to the cyclical nature of revenues, the first quarter's Coercive Revenue results of \$393.4 million are expected to be the highest revenues earned in any single quarter for 2021. This is directly related to Financial Services fees being due at the beginning of each year.

Government's Cash position ended at \$611.2 million at 31 March 2021: \$284.0 million higher than anticipated in the 2021 Plan & Estimates. The accumulation of cash is as result of higher than expected revenues together with a delay in capital projects in the prior year.

The first quarter's performance has positioned the Government to be optimistic about its performance for 2021; however, this will greatly impacted by the economic effects of COVID-19 expenditures and fall-off of tourism related revenue and local economic activity due the extended closure of the borders.

Notes to the 2021 Financial Year's First Quarter - Statement of Financial Performance (Unaudited)

	GOVERNMENT OF THE CAY!	MAN ISLANDS			
	STATEMENT OF FINANCIAL P	ERFORMANCE			
	For the 3-Month Period Ended	31 March 2021			
	All figures are stated in	CI\$ 000s			
Restated					
Actual Results		Actual Results	Budgeted Results	Variance: Year to	
1 January 2020 to		1 January 2021 to	1 January 2021 to	Date Budget vs.	2021 Original
31 March 2020		31 March 2021	31 March 2021	Actual	Budget
	Coercive Revenue				
	Levies on International Trade and Transactions				
50,445	Import Duties	45,110	50,890	(5,780)	203,557
5,256	Other	130	4,625	(4,495)	18,501
266,683	Domestic Levies on Goods and Services	326,036	286,888	39,148	502,071
16,620	Levies on Property	21,366	11,613	9,753	46,364
890	Fines	744	457	287	1,827
214	Other Executive Revenue	36		36	34,245
340,108	Total Coercive Revenue	393,422	354,473	38,949	806,565
	Sale of Goods and Services				
7 457		7 113	6.063	150	28.911
7,457 1,391	Fees and Charges General Sales	7,113 1,719	6,963 956	763	4,099
364	Rentals	340	350	(10)	1,397
139	Other Goods and Services Revenue	156	178	(22)	703
456	Sales of Goods and Services to Public Entities	560	-	560	703
9,807	Total Sales of Goods and Services	9,888	8,447	1,441	35,110
3,007	Total Sales of Goods and Services	3,000	0,447	1,441	33,110
	Investment Revenue				
2	Interest on Loans Made	1	3	(2)	13
3,041	Interest on Marketable Securties, Deposits and Cash	702	1,614	(912)	7,677
1	Royalties	-	-	-	-
-	Investment in Cayman First	-	-	-	70
3,044	Total Investment Revenue	703	1,617	(914)	7,760
	Donations				
220	Other	99	64	35	236
220	Total Donations	99	64	35	236
	Personnel Costs				
65,366	Salaries and Wages (including Employee Pension Contributions)	66,094	69,702	3,608	278,928
13,142	Health care	14,165	15,044	879	60,207
8,583	Employer/Government Pension Expense	8,587	8,277	(310)	33,086
157	Movement in leave provision expense	1,394	56	(1,338)	220
239	Other Personnel Cost	235	300	65	1,047
87,487	Total Personnel Costs	90,475	93,379	2,904	373,488
	Supplies and Consumables				
3,832	Supply of Goods	3,804	5,009	1,205	17,901
13,606	Purchase of Services	13,876	19,611	5,735	74,493
2,811	Utilities	2,625	3,251	626	13,002
152	General insurance	663	969	306	5,470
634	Travel and subsistence	151	937	786	3,742
407	Recruitment and Training	359	1,105	746	4,060
577	Other Supplies and Consumables	632	1,582	950	5,589
22,202	Total Supplies and Consumables before operating leases	22,116	32,464	10,348	124,257
1,645	Operating leases	1,628	1,930	302	7,797
23,847	Total Supplies and Consumables after operating leases	23,744	34,394	10,650	132,054

	GOVERNMENT OF THE CAYM	AN ISLANDS			
	STATEMENT OF FINANCIAL PE	RFORMANCE			
	For the 3-Month Period Ended	31 March 2021			
	All figures are stated in (CI\$ 000s			
Restated					
Actual Results		Actual Results	Budgeted Results	Variance: Year to	
l January 2020 to		1 January 2021 to	1 January 2021 to	Date Budget vs.	2021 Origina
31 March 2020		31 March 2021	31 March 2021	Actual	Budget
	Coercive Revenue				
	Levies on International Trade and Transaction				
	Import Duties				
5,933	Alcoholic Beverages Duty	4,634	5,414	(780)	21,6
5,485	Gasoline and Diesel Duty	3,429	4,649	(1,220)	18,5
4,770	Motor Vehicle Duty	4,892	5,218	(326)	20,8
32,187	Other Import Duty	30,113	33,824	(3,711)	135,2
2,070	Tobacco Products Duty	2,042	1,785	257	7,1
50,445	Total Import Duties	45,110	50,890	(5,780)	203,5
	Other Levies on International Trade and Transactions				
3,296	Cruise Ship Departure Charges	(4)	3,004	(3,008)	12,0
1,960	Environmental Protection Fund Fees	134	1,621	(1,487)	6,4
5,256	Total Other Levies on International Trade and Transactions	130	4,625	(4,495)	18,5
	Domestic Levies on Goods and Services				
2,510	Annual Permanent Resident Work Permit Fees	2,108	3,222	(1,114)	12,8
1	Bank Charges Reimbursable	-	-	-	
27,101	Bank and Trust Licences	26,086	26,415	(329)	26,7
32	Birth, Deaths & Marriages	37	30	7	1
3,102	Building Permit Fees	3,714	1,838	1,876	7,3
	Business Staffing Plan Board Fees	9	14	(5)	
	Caribbean Utilities Company (CUC) Licence	400	600	(200)	2,4
	Caymanian Status Fees	101	169	(68)	,
	Court Fees	422	350	72	1,4
878	Debit Transaction Fees	893	933	(40)	3,7
-	Dependant of Caymanian Grant Fee	1	=	1	-,
1	Final WP Non-renewal (90days) - Grant	(1)	5	(6)	
	Firearms Licences	17		17	
	Foundation Companies	26	12	14	
	General Search Fees	306	236	70	
	Grant of Temporary Work Permit - Seasonal Worker	300	10	(10)	
	Health Practitioners' Board Fees	376	181	195	
	Hotel Licences	12	22		
		324	427	(10) (103)	1,
	Immigration Non-Refundable Repatriation Fees			(103)	
	Information and Communications Technology Authority (ICTA) Licences	1,875	1,875	(240)	7,
	Insurance Licences	8,660	9,008	(348)	9,
	Insurance Stamp Duty	252	335	(83)	1,
	Issue Fee for Residency & Employment Rights Certificate	(68)	308	(376)	1,
	Issue Fee for Specialist Caregiver Certificate	16	11	5	
	Land Registry Fees	377	300	77	1,
	Law Firm Operational Licences	808	1,138	(330)	2,
424	Legal Practioner Fees	448	875	(427)	1,
1,970	Limited Liability Companies	3,002	1,118	1,884	2,
-	Limited Liability Partnership	2	16	(14)	
	Liquor Licences	35	167	(132)	
3,373	Local Company and Corporate Management Fees	3,414	2,572	842	2,
123	Local Company Control Licence Grants/Renewals	122	110	12	
-	Local Vessel Licences	-	6	(6)	

	GOVERNMENT OF THE CA	MAN ISLANDS			
	STATEMENT OF FINANCIAL	PERFORMANCE			
	For the 3-Month Period End				
	All figures are stated	in CI\$ 000s			
Restated					
Actual Results		Actual Results	Budgeted Results	Variance: Year to	
1 January 2020 to		1 January 2021 to	1 January 2021 to	Date Budget vs.	2021 Original
31 March 2020		31 March 2021	31 March 2021	Actual	Budget
	Domestic Levies on Goods and Services Contd.				
	Miscellaneous Licences	15	-	15	-
	Money Services Licences	49	49	-	50
	Money Transfer Fees	924	921	3	3,683
	Motor Vehicle Charges	3,261	3,023	238	12,091
		571	90	481	359
	Motor Vehicle Environmental Tax	696	574	122	2,296
35,514		38,447	36,435	2,012	44,155
	Notary Public Fees	103	88	15	352
	Non-Profit Organizations	-	1	(1)	4
	Other Company Fees - Exempt	79,053	73,936	5,117	104,092
	Other Company Fees - Foreign	7,407	6,314	1,093	7,995
		1,694	1,597	97	1,779
1,509	• •	1,842	2,200	(358)	3,051
		4,338	2,575	1,763	10,300
	Package Charges	119	271	(152)	1,084
	Partnership Fees	52,828	55,397	(2,569)	68,956
1,000		1,042	1,039	3	2,080
460	Planning Fees	1,186	446	740	1,785
-	Private Fund Fees	44,802	-	44,802	200
	Provision for continuation of work permit - Grant	410	75	335	300
	Public Records	39	31 9	8	109
1	Public Transport - Drivers Licences	-	2	(9)	36
-	Public Transport - Operator Licences	1	2	(1)	6
	REE - Extension to Reside as a Dependent of a Caymanian	-	-	-	1
1	Residency and Employment Rights Certificate (Surviving spouse)	-	- 164	(105)	1
17	Residency & Employment Rights Cert. (dependant of a P.R Grant)	59 38	164 51	(105)	656 203
	Residency and Employment Rights Cert.(Spouse of Caymanian)	365	76	(13) 289	303
	Residency Certificate for Persons of Independent Means RFI - Permanent Residence - Persons of Independent Means	1,845	387	1,458	1,550
303	RJC - Residency Certificate (Substantial Business Presence)	1,645	25	(20)	1,530
17		16	163	(147)	650
	Security Investment Business Licences	7,890	11,170	(3,280)	13,192
7,751	Spear Gun Licences	7,890	11,170	(3,200)	15,192
87	Special Economic Zone Grant Fee	100	111	(11)	444
	Special Marriage Licences	-	111	(11)	1
10	Stamp Duty - Online Meter (Executive)	-	75	(75)	300
2 422	Tax and Trust Undertakings	4,315	2,600	1,715	10,400
	Tobacco Dealer Registration fees	4,313	2,000	(19)	10,400
	Tourist Accommodation Charges	173	14,157	(13,984)	38,364
	Traders Licences	2,149	1,447	702	5,788
	Trust Registration Fees	518	376	142	544
	Virtual Assets (Service Providers)	1	-	142	J-14
172	Website - Recovery Fees	75	61	14	245
	W.I.Z Boat Licensing	-	5	(5)	20
	Work Permits Fees	15,866	18,600	(2,734)	74,401
· ·	Working Under Operation of Law Fees	7	14	(2,734)	58
266,683	Total Domestic Levies on Goods and Services	326,036	286,888	39,148	502,071

	GOVERNMENT OF THE CA STATEMENT OF FINANCIA				
	For the 3-Month Period End				
	All figures are stated				
Restated					
Actual Results		Actual Results	Budgeted Results	Variance: Year to	2024 0 -1 -11
1 January 2020 to 31 March 2020		1 January 2021 to 31 March 2021	1 January 2021 to 31 March 2021	Date Budget vs. Actual	2021 Original
31 Walcii 2020	Levies on Property	31 IVId1CI1 2021	31 IVIAI CI I 2021	Actual	Budget
431	Infrastructure Fund Fees	58	79	(21)	315
	Land Holding Companies Share Transfer Charges	881	75	806	300
15,859	Stamp Duty - Land Transfer	20,427	11,250	9,177	45,000
	Timeshare Ownership Charges	-	209	(209)	749
16,620	Total Levies on Property	21,366	11,613	9,753	46,364
	Fines				
12	Compounded Penalties	6	14	(8)	56
	Court Fines	704	375	329	1,500
-	Customs Fines	-	1	(1)	2,300
59	Immigration Fines	28	-	28	-
95	Procedural Fines	3	67	(64)	269
-	HRS- Administrative	3	-	3	-
890	Total Fines	744	457	287	1,827
	Other Executive Revenue				
180	Miscellaneous Income	36	-	36	-
34	Proceeds of Crime Law (PoCL)	-	-	-	-
-	Proceeds of Liquidated Entities	-	-	-	34,245
214	Total Other Executive Revenue	36	-	36	34,245
340,108	TOTAL COERCIVE REVENUE	393,422	354,473	38,949	806,565
			,		,
	Sale of Goods and Services				
	Fees and Charges				
	Agricultural Department Fees	49	33	16	131
		274			2 250
	Annual Work Permit Application Fees (Entity)	371	514	(143)	2,058
	Application Fee for Specialist Caregiver Certificate	371 4	514 2	(143) 2	2,058 7
	Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration	4	2	2	
3	Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee	1	-	1	-
3 448	Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee Authentication and Apostille of Documents Fee	4	2	2	7 - 2,396
3 448 3	Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee	4 1 380	- 599	1 (219)	7 - 2,396
3 448 3 8	Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee Authentication and Apostille of Documents Fee Business Staffing Plan Fees	4 1 380 5	- 599	1 (219) 2	7 - 2,396
3 448 3 8 16	Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee Authentication and Apostille of Documents Fee Business Staffing Plan Fees Business Vistors Administration Fees	4 1 380 5 1	- 599	1 (219) 2 1 1 (2)	2,396 15 -
3 448 3 8 16 44 38	Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee Authentication and Apostille of Documents Fee Business Staffing Plan Fees Business Vistors Administration Fees BVX - Business Visitors Permit - Express Determination Fee Cabinet Appeal Fees Caymanian Status Application Fees (Entity)	4 1 380 5 1 1 15 49	2 - 599 3 - - 17 46	1 (219) 2 1 1 (22) 3 3	- 2,396 15 - - - 66 174
3 448 3 8 16 44 38	Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee Authentication and Apostille of Documents Fee Business Staffing Plan Fees Business Vistors Administration Fees BVX - Business Visitors Permit - Express Determination Fee Cabinet Appeal Fees Caymanian Status Application Fees (Entity) Cemetery/Vault Sales	4 1 380 5 1 1 15	2 - 599 3 - -	1 (219) 2 1 1 (2)	2,396 15 - - - - - - - - - - - - - - - - - -
3 448 3 8 16 44 38 29	Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee Authentication and Apostille of Documents Fee Business Staffing Plan Fees Business Vistors Administration Fees BVX - Business Visitors Permit - Express Determination Fee Cabinet Appeal Fees Caymanian Status Application Fees (Entity) Cemetery/Vault Sales Coat of Arms & Other National Symbols Usage Fee	4 1 380 5 1 1 15 49 40	2 - 599 3 - - 17 46 37	1 (219) 2 1 1 (2) 3 3	2,396 15 - - - - - - - - - - - - - - - - - -
3 448 3 8 16 44 38 29	Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee Authentication and Apostille of Documents Fee Business Staffing Plan Fees Business Vistors Administration Fees BVX - Business Visitors Permit - Express Determination Fee Cabinet Appeal Fees Caymanian Status Application Fees (Entity) Cemetery/Vault Sales Coat of Arms & Other National Symbols Usage Fee Customised Motor Vehicle Licence Plate Fees	4 1 380 5 1 1 15 49 40	2 - 599 3 - - 17 46 37 - 6	2 1 (219) 2 1 1 (2) 3 3 3 -	2,396 15 - - - - - - - - - - - - - - - - - -
3 448 3 8 16 44 38 29 - 7	Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee Authentication and Apostille of Documents Fee Business Staffing Plan Fees Business Vistors Administration Fees BUX - Business Visitors Permit - Express Determination Fee Cabinet Appeal Fees Caymanian Status Application Fees (Entity) Cemetery/Vault Sales Coat of Arms & Other National Symbols Usage Fee Customised Motor Vehicle Licence Plate Fees Customs Special Attendance Fees	4 1 380 5 1 1 15 49 40 -	2 - 599 3 - - 17 46 37 - 6 209	1 (219) 2 1 1 (2) 3 3 3 - 3 (158)	2,396 15 - - - - - - - - - - - - - - - - - -
3 448 3 8 16 44 38 29 - 7 221	Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee Authentication and Apostille of Documents Fee Business Staffing Plan Fees Business Vistors Administration Fees BVX - Business Visitors Permit - Express Determination Fee Cabinet Appeal Fees Caymanian Status Application Fees (Entity) Cemetery/Vault Sales Coat of Arms & Other National Symbols Usage Fee Customised Motor Vehicle Licence Plate Fees Customs Special Attendance Fees Dependant of a Caymanian Admin Fee	4 1 380 5 1 1 15 49 40 - 9 51	2 599 3 - - 17 46 37 - 6 209	1 (219) 2 1 (2) 3 3 3 - 3 (158)	2,396 15 - - 66 174 149 - 23 834
3 448 3 8 16 44 38 29 - 7 221 2	Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee Authentication and Apostille of Documents Fee Business Staffing Plan Fees Business Vistors Administration Fees BVX - Business Visitors Permit - Express Determination Fee Cabinet Appeal Fees Caymanian Status Application Fees (Entity) Cemetery/Vault Sales Coat of Arms & Other National Symbols Usage Fee Customised Motor Vehicle Licence Plate Fees Customs Special Attendance Fees Dependant of a Caymanian Admin Fee Drivers Examination Fees	4 1 380 5 1 1 15 49 40 - 9 51 2	2 599 3 - - 17 46 37 - 6 209 1	1 (219) 2 1 1 (22) 3 3 3 3 (158) 1 53	2,396 15 - - - - - - - - - - - - - - - - - -
3 448 3 8 16 44 38 29 - 7 7 221 2 93	Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee Authentication and Apostille of Documents Fee Business Staffing Plan Fees Business Vistors Administration Fees BVX - Business Visitors Permit - Express Determination Fee Cabinet Appeal Fees Caymanian Status Application Fees (Entity) Cemetery/Vault Sales Coat of Arms & Other National Symbols Usage Fee Customised Motor Vehicle Licence Plate Fees Customs Special Attendance Fees Dependant of a Caymanian Admin Fee Drivers Examination Fees Duplicate Vehicle Log Books	4 1 380 5 1 1 15 49 40 - 9 51 2 124	2 - 599 3 - - 17 46 37 - 6 6 209 1 71	1 (219) 2 1 1 (22) 3 3 3 (158) 1 53 2	2,396 2,396 15 - - 66 174 149 - 23 834 2
3 448 3 8 16 44 38 29 - 7 221 2 93 10 3	Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee Authentication and Apostille of Documents Fee Business Staffing Plan Fees Business Vistors Administration Fees BVX - Business Visitors Permit - Express Determination Fee Cabinet Appeal Fees Caymanian Status Application Fees (Entity) Cemetery/Vault Sales Coat of Arms & Other National Symbols Usage Fee Customised Motor Vehicle Licence Plate Fees Customs Special Attendance Fees Dependant of a Caymanian Admin Fee Drivers Examination Fees Duplicate Vehicle Log Books Electrical Inspection Fees	4 1 380 5 1 1 15 49 40 - 9 51 2 124 18	2 599 3 - - 17 46 37 - 6 209 1	1 (219) 2 1 1 (22) 3 3 3	2,396 15 66 174 149 - 23 834 2 286 60 22
3 448 3 8 16 44 38 29 - 7 221 2 93 10 3 35	Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee Authentication and Apostille of Documents Fee Business Staffing Plan Fees Business Vistors Administration Fees BVX - Business Visitors Permit - Express Determination Fee Cabinet Appeal Fees Caymanian Status Application Fees (Entity) Cemetery/Vault Sales Coat of Arms & Other National Symbols Usage Fee Customised Motor Vehicle Licence Plate Fees Customs Special Attendance Fees Dependant of a Caymanian Admin Fee Drivers Examination Fees Duplicate Vehicle Log Books	4 1 380 5 1 1 15 49 40 - 9 51 2 124	2 599 3 - 17 46 37 - 6 209 1 1 71 16 6	1 (219) 2 1 1 (22) 3 3 3 (158) 1 53 2	2,396 15 - - - - - - - - - - - - - - - - - -
3 448 3 8 16 44 38 29 - 7 221 2 93 10 3 35	Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee Authentication and Apostille of Documents Fee Business Staffing Plan Fees Business Vistors Administration Fees BUSY - Business Visitors Permit - Express Determination Fee Cabinet Appeal Fees Caymanian Status Application Fees (Entity) Cemetery/Vault Sales Coat of Arms & Other National Symbols Usage Fee Customised Motor Vehicle Licence Plate Fees Customs Special Attendance Fees Dependant of a Caymanian Admin Fee Drivers Examination Fees Duplicate Vehicle Log Books Electrical Inspection Fees Electrical Licence Fees	4 1 380 5 1 1 15 49 40 - 9 51 2 124 18 2 39	2 599 3 - 17 46 37 - 6 209 1 71 16 6	2 1 (219) 2 1 1 (22) 3 3 - 3 (158) 1 53 2 (4) 20	2,396 15 - - - - - - - - - - - - - - - - - -
3 448 3 8 16 44 38 29 - 7 221 2 93 10 3 35 11	Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee Authentication and Apostille of Documents Fee Business Staffing Plan Fees Business Vistors Administration Fees Business Visitors Permit - Express Determination Fee Cabinet Appeal Fees Caymanian Status Application Fees (Entity) Cemetery/Vault Sales Coat of Arms & Other National Symbols Usage Fee Customised Motor Vehicle Licence Plate Fees Customs Special Attendance Fees Dependant of a Caymanian Admin Fee Drivers Examination Fees Duplicate Vehicle Log Books Electrical Licence Fees Electrical Licence Fees Elevator Inspection Fees	4 1 380 5 1 1 15 49 40 - 9 51 2 124 18 2 39 10	2 - 599 3 - - 17 46 37 - 6 209 1 71 16 6 6 19	1 (219) 2 1 1 (22) 3 3 3 - 3 (158) 1 53 2 (44) 20 (5)	2,396 15 - - 66 174 149 - 23 834 2 286 60 22 76
3 448 3 8 16 44 38 29 - 7 221 2 93 10 3 35 11 7	Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee Authentication and Apostille of Documents Fee Business Staffing Plan Fees Business Vistors Administration Fees BVX - Business Visitors Permit - Express Determination Fee Cabinet Appeal Fees Caymanian Status Application Fees (Entity) Cemetery/Vault Sales Coat of Arms & Other National Symbols Usage Fee Customised Motor Vehicle Licence Plate Fees Customs Special Attendance Fees Dependant of a Caymanian Admin Fee Drivers Examination Fees Duplicate Vehicle Log Books Electrical Inspection Fees Electrical Inspection Fees Elevator Inspection Fees Environmental Service Fees	4 1 380 5 1 1 15 49 40 - 9 51 2 124 18 2 39 10 4	2 599 3 - 17 46 37 - 6 209 1 71 16 6 6 19	1 (219) 2 1 1 (22) 3 3 3 - 3 (158) 1 53 2 (44) 20 (5)	
3 448 3 8 16 44 38 29 - 7 221 2 93 10 3 35 11 7 2 760 327	Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee Authentication and Apostille of Documents Fee Business Staffing Plan Fees Business Vistors Administration Fees BVX - Business Visitors Permit - Express Determination Fee Cabinet Appeal Fees Caymanian Status Application Fees (Entity) Cemetery/Vault Sales Coat of Arms & Other National Symbols Usage Fee Customised Motor Vehicle Licence Plate Fees Customs Special Attendance Fees Dependant of a Caymanian Admin Fee Drivers Examination Fees Duplicate Vehicle Log Books Electrical Inspection Fees Electrical Licence Fees Elevator Inspection Fees Environmental Service Fees Estate Management Fees Examination Fees Examination Fees Express Fee - Work Permits	4 1 380 5 1 1 15 49 40 - 9 51 2 124 18 2 39 10 4 2 911 248	2	1 (219) 2 1 1 (22) 3 3 3 - 3 (158) 1 53 2 (4) 20 (5) (2) - 335 68	2,396 15 - - - 66 174 149 - 23 834 2 286 60 22 76 59 25 5
3 448 3 8 16 44 38 29 - 7 7 221 2 93 10 3 35 11 7 2 760 327	Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee Authentication and Apostille of Documents Fee Business Staffing Plan Fees Business Vistors Administration Fees BVX - Business Visitors Permit - Express Determination Fee Cabinet Appeal Fees Caymanian Status Application Fees (Entity) Cemetery/Vault Sales Coat of Arms & Other National Symbols Usage Fee Customised Motor Vehicle Licence Plate Fees Customs Special Attendance Fees Dependant of a Caymanian Admin Fee Drivers Examination Fees Duplicate Vehicle Log Books Electrical Licence Fees Electrical Licence Fees Elevator Inspection Fees Environmental Service Fees Estate Management Fees Examination Fees	4 1 380 5 1 1 15 49 40 - 9 51 2 124 18 2 39 10 4 2 911	2	1 (219) 2 1 1 (22) 3 3 3 3 (158) 1 53 2 (44) 20 (5) (5) (2) 335	2,396 15 66 174 145 23 834 2 286 60 22 76 55 25

	GOVERNMENT OF THE CAY	MAN ISLANDS			
	STATEMENT OF FINANCIAL P	ERFORMANCE			
	For the 3-Month Period Ende	d 31 March 2021			
	All figures are stated in	CI\$ 000s			
Restated					
Actual Results		Actual Results	Budgeted Results	Variance: Year to	
1 January 2020 to		1 January 2021 to	1 January 2021 to	Date Budget vs.	2021 Original
31 March 2020		31 March 2021	31 March 2021	Actual	Budget
	Fees and Charges Contd.				
-	Final WP Non-renewal (90days) - Admin	-	1	(1)	4
	Funds Received from RCY Events	-	-	-	-
	Garbage Fees	652	659	(7)	2,635
	Heavy Equipment Application Fees	7	3	4	11
	Land Survey Fees	68	37	31	150
	Law School Fees	191	113	78	450
5	Local Companies Administration Fees	5	3	2	12
	Mail Terminal Credits	58	129	(71)	505
	Mapping Services	55	46	9	185
	Maintenance of Buildings	2	-	2	13
	Motor Vehicle Inspection Fees	573	465	108	1,859
	Motor Vehicle Licence Plate Fees	143	145	(2)	580
	Naturalisation and Registration Fees	168	110	58	441
	Online Planning System Fees	47	35	12	140
	Other Company Fees - Exempt (Entity)	44	48	(4)	192
	Other Fees	1	39 11	(38)	154
	Other Immigration Fees Passport Fees	8 35	163	(3)	43 653
	·	116	76	(128) 40	1,401
/9	Pension Plan Registration Fees Permanent Residence/Residency Certificate for Persons of	110	76	40	1,401
22	Independent means	51	29	22	150
35	Planning Appeal Fees	-	1	(1)	130
5	Planning Appear rees Planning Inspection Call-Out Fee	1	8	(7)	30
	Plumbers Examination Board Fees	5	2	3	9
	Private Sector Computing Fees	549	507	42	2,026
-	Provision for Continuation of WP - Amendment - Admin	3-13	1	(1)	3
_	Provision for Continuation of WP - Amendment	_	-	(1)	1
19	Provision for continuation of work permit - Admin	23	18	5	75
-	·	-	-	-	-
	Public Library Fees	4	6	(2)	25
_	Recycling Fees	5	6	(1)	25
1	Refund Processing Fees	1	-	1	1
	Residency & Employment Rights Cert. (Surviving spouse of a				
-	Caymanian)	-	-	-	1
	Residency & Employment Rights Certificate Admin Fee	134	18	116	72
	Residency and Employment Rights Certificate (Dependant of a PR)	10	30	(20)	66
	Residency and Employment Rights Certificate (Spouse of a				
29	Caymanian)	40	35	5	140
	Residency Certificate for Persons of Independent Means Admin Fee				
3		8	2	6	10
	RKA - Variation of Residency Certifcate (Substantial Business				
-	Presence) Application Fee	1	-	1	-
	RJA - Residency Certificate (Substantial Business Presence)				
-	Application Fee	3	6	(3)	17

	GOVERNMENT OF THE CAY				
	STATEMENT OF FINANCIAL F For the 3-Month Period Ende				
	All figures are stated in				
Restated	,,				
Actual Results		Actual Results	Budgeted Results	Variance: Year to	
1 January 2020 to		1 January 2021 to	1 January 2021 to	Date Budget vs.	2021 Original
31 March 2020		31 March 2021	31 March 2021	Actual	Budget
	Fees and Charges Contd.				
	RMI - Residency - Persons of Independent Means, Renewal Application Fee				2
-	RFA - Permanent Residence - Persons of Independent Means -	-	-	-	2
2	Application Fee	3	1	2	6
-	Sale of Custom Forms	-	-	-	-
169	School Fees	183	33	150	132
-	Special Econ. Zone - Trade Certificate Fee	-	34	(34)	135
122	Special Econ. Zone - Trade Certificate Renewal Fee	84	-	84	-
3	Special Marriage License Application Fee	-	5	(5)	21
-	STE - Student Visa Extension Application Fee	-	-	-	-
	Temporary Residency and Employment Rights Certificate(Spouse of				
	Caymanian)	-	-	-	-
	Temporary Work Permit Application Fees (Entity)	223	241	(18)	965
-	Tourist Neservation Ces	-	-	- (24)	4
	Tower Licence Fees	291	21 122	(21)	83
	Trade and Business Administration Fees Trade and Business Penalty Fees	74	122	169 74	487
	Transcript Fees	2	1	1	3
	Variation/Amendment Fee for Business Staffing Plans	8	17	(9)	60
-		306	405	(99)	1,620
=		-	2	(2)	24
12	Vehicle Bank Liens	16	20	(4)	69
53	Vehicle Change of Ownership	70	65	5	252
2	Vehicle Disposal Fees	2	379	(377)	1,515
51	Visitor's Work Visa Application Fee	-	75	(75)	299
246	Warehousage	352	261	91	1,045
	Web Receipts	162	150	12	600
1	Work Under Operation of Law Fees	=	1	(1)	3
7,457	Total Fees and Charges	7,113	6,963	150	28,911
	General Sales				
26	Canteen Sales	23	8	15	90
-	Inventory Spare Parts	-	2	(2)	28
1	,	-	-	-	-
4	Miscellaneous Sales Other Postal Rusiness	93	2	91	13
29 2	Other Postal Business Philatelic Sales	14 2	25 6	(11)	65 18
	Police Clearances	210	47	(4) 163	190
	Postal Stamps	179	218	(39)	1,080
3		5	2	3	10
3	Prison Sales	6	2	4	10
	Sale of Advertising Space	141	107	34	442
	Sale of Agriculture Supplies and Produce	770	336	434	1,346
	Sale of Gazettes and Subscriptions	261	189	72	755
1	Sale of Laws	=	5	(5)	21
6	Sale of Planning Documents	15	7	8	27
=	Temporary Work Permit - Seasonal Worker Application	=	-	-	4
1,391	Total General Sales	1,719	956	763	4,099

	GOVER	NMENT OF THE CAYMAN ISLANDS				
STATEMENT OF FINANCIAL PERFORMANCE						
	For the 3-	Month Period Ended 31 March 2021				
	All	figures are stated in CI\$ 000s				
Restated						
Actual Results		Actual Results	Budgeted Results	Variance: Year to		
1 January 2020 to		1 January 2021 to	1 January 2021 to	Date Budget vs.	2021 Original	
31 March 2020		31 March 2021	31 March 2021	Actual	Budget	
	Rentals					
2	Equipment Rental - (PWD CB)	(3)	7	(10)	28	
254	Post Boxes/Franking Machines	303	268	35	1,090	
39	Rental - Canteens	-	24	(24)	81	
15	Rentals- Craft Market	2	15	(13)	60	
3	Rental of Government Housing	4	4	-	14	
38	Rentals - Other Properties	26	22	4	84	
-	Rental of School Books	-	-	-	-	
13	Rentals- Town Halls	8	10	(2)	40	
364	Total Rentals	340	350	(10)	1,397	
	Other Goods and Services Revenue					
-	Internal Audit Services Fees	-	43	(43)	170	
21	GIS Applications	39	35	4	140	
-	GPS Licences	1	4	(3)	17	
-	Health Services Fees	-	-	-	-	
10	Miscellaneous Licencing Receipts	10	34	(24)	137	
108	Miscellaneous Receipts	106	62	44	239	
139	Total Other Goods and Services Revenue	156	178	(22)	703	
456	Sales of Services to Public Entites	560	-	560	-	
9,807	Total Sales of Goods and Services	9,888	8,447	1,441	35,110	

	GOVERNMENT OF TH	IE CAYMAN ISLANDS				
	STATEMENT OF FINANCIAL PERFORMANCE					
		d Ended 31 March 2021				
Restated	All figures are st	ated in CI\$ 000s				
Actual Results		Actual Results	Budgeted Results	Variance: Year to		
1 January 2020 to		1 January 2021 to	1 January 2021 to	Date Budget vs.	2021 Original	
31 March 2020		31 March 2021	31 March 2021	Actual	Budget	
51 ((1010)) 2020		021110110112022	5111010112022	7100001	Duuget	
	Depreciation					
369	Depreciation of aeroplanes	320	310	(10)	1,240	
99	Depreciation of boats	79	91	12	363	
4,584	Depreciation of buildings	5,011	4,750	(261)	18,538	
852	Depreciation of computer hardware	783	965	182	3,679	
235	Depreciation of computer software	255	285	30	1,582	
101	Depreciation of furniture and fittings	102	117	15	397	
146	Depreciation of leasehold	178	74	(104)	300	
107	Depreciation of office equipment	103	103	-	396	
118	Depreciation of other assets	64	108	44	433	
357	Depreciation of other infrastructure assets	422	378	(44)	1,204	
395	Depreciation of other plant and equipment	477	655	178	2,583	
145	Depreciation Water Reticulation and Sewerage	145	147	- ()	588	
1,225	Depreciation of roads and sidewalks	1,895	1,225	(670)	4,885	
9,541	Depreciation of vehicle Total Depreciation	777 10,611	896 10,104	119 (509)	3,490 39,678	
9,341	Total Depreciation	10,011	10,104	(303)	33,078	
	Outputs from Statutory Authorities and Government Owned					
	Companies					
-	Auditors Oversight Authority	20	85	65	340	
6,766	Cayman Airways Ltd	4,229	4,614	385	18,455	
142	Cayman Islands Development Bank	142	142	=	566	
2,794	Cayman Islands Monetary Authority	5,444	5,785	341	23,140	
10,408	Cayman Islands National Insurance Company	12,581	11,120	(1,461)	44,480	
-	Cayman Maritime Authority	-	85	85	339	
214	Cayman National Museum	214	214	-	855	
775	Children and Youth Services Foundation	775	775	-	3,100	
9,040	Health Services Authority	7,378	7,671	293	30,684	
184	National Gallery	184	184	-	736	
317	National Cultural Foundation	272	272	-	1,089	
172	National Drug Council	172	172	-	689	
169	National Housing Community Development Trust	169	169	-	675	
-	Sister Island Affordable Housing	-	19	19	75	
880	Tourism Attractions Board	440	440	-	1,760	
1,422	University College of the Cayman Islands	1,670	1,622	(48)	6,487	
439	Utilities Regulation and Competition Office	643	439	(204)	1,758	
33,722	Total Outputs from Public Entities	34,333	33,808	(525)	135,228	

	GOVERNMENT OF THE CAN	MAN ISLANDS					
	STATEMENT OF FINANCIAL PERFORMANCE						
	For the 3-Month Period End						
	All figures are stated i	in CI\$ 000s					
Restated							
Actual Results		Actual Results	Budgeted Results	Variance: Year to			
1 January 2020 to		1 January 2021 to	1 January 2021 to	Date Budget vs.	2021 Original		
31 March 2020		31 March 2021	31 March 2021	Actual	Budget		
	Outputs from Non-Governmental Output Suppliers						
-	Burial Assistance for Indigents	_	-	_	-		
554	Care of the Indigent, Elderly and Disabled Persons	706	510	(196)	2,040		
100	Cayman Finance	49	188	139	750		
-	Cayman Islands Agricultural Society	41	19	(22)	76		
-	Cayman Islands Red Cross (INYF)	-	-	-	-		
20	Community Programmes	20	18	(2)	72		
20	Elite Athletes Programme	10	10	-	40		
47	Employee Assistance Programme	50	50	-	198		
86	Foster Care for Children	86	86	-	343		
10	HIV/AIDS and First Aid Public Education Programmes	10	10	-	39		
-	Gardening Projects and Landscaping	4	1	(3)	4		
-	K-9 Security Services	-	13	13	50		
1,054	Legal Aid Services	511	662	151	2,650		
58	Management of Small Business Development	104	58	(46)	230		
-	Mentoring Cayman Programme	-	2	2	9		
39	Organization of the Miss Cayman Pageant	-	25	25	100		
-	Other Health and Cultural Programmes	-	10	10	40		
	Organize, Administer and Execute the Cayman Islands Fishing						
15	Tournament	15	8	(7)	30		
20	Hospice Care	20	20	-	80		
143	Preservation of Places of Historic Significance	143	143	-	570		
500	Primary and Secondary Education by Private Schools	-	-	-	-		
889	Services for Refugees	166	317	151	1,270		
8	Spaying and Neutering of pets	8	8	-	30		
167	Sports programmes	459	214	(245)	854		
81	Support for Battered Women and Children	81	81	-	325		
63	Teaching of Teritary Education Course	63	62	(1)	250		
6,988	Tertiary Care at Local and Overseas Institutions	6,492	4,409	(2,083)	17,636		
-	Therapeutic Svcs for Young Persons	-	6	6	25		
88	Youth Development Programmes	30	54	24	217		
-	Supervision of Pre-School Children (NCVO)	-	-	-	-		
20	Meals on Wheels (NGS 86)	20	20	-	79		
2	Gender Equality Cayman (NGS 87)	11	4	(7)	14		
437	Cayman Islands Legal Practitioners Association Ltd. (NGS 89)	303	303	-	1,212		
11.409	Total Non-Governmental Suppliers	9,402	7,311	(2,091)	29.233		

	GOVERNMENT OF THE CAYI STATEMENT OF FINANCIAL P				
	For the 3-Month Period Ende				
	All figures are stated in				
Restated	An jigures are stated in	C17 0003			
Actual Results		Actual Results	Budgeted Results	Variance: Year to	
1 January 2020 to		1 January 2021 to	1 January 2021 to	Date Budget vs.	2021 Original
31 March 2020		31 March 2021	31 March 2021	Actual	Budget
	Transfer Payments				
70	Children and Family Services support	72	88	16	350
8	Emergency Relief Payments	45	20	(25)	80
3,036	Financial Assistance (Poor Relief)	2,991	3,221	230	12,882
13	Financial Assistance Vouchers	-	-	-	-
=	Housing Assistance	2	94	92	375
12	Other Educational Assistance	41	75	34	300
199	Pre-School Grants	197	176	(21)	704
152	Scholarships and Bursaries	5,710	2,723	(2,987)	10,890
2,764	Seamen Ex-Gratia	2,604	2,779	175	11,115
=	Caribbean Examination Council Subscription	-	-	-	-
70	Support to the Red Cross	70	17	(53)	70
-	Support to Local Business Associations	-	19	19	75
107	Sister Island Home Repairs - Assistance	221	62	(159)	250
245	Sports and Cultural Tourism Programmes Assistance	14,061	150	(13,911)	600
3	Temporary Relief for Young Parents Program Students	15	8	(7)	30
-	Youth After Care Payments	-	-	-	-
-	Youth Programmes - Churches and Other NGOs	10	35	25	141
38	Support for the Bridge Foundation	38	39	1	155
-	Law Enforcement Equipment Services	-	-	-	=
124	Student Enrichment & Support Services (formally After School	283	182	(101)	726
-	Other Youth and Sports Programme Assistance	13	107	94	429
70	Other Cultural Programme Assistance	345	121	(224)	483
8	Needs Assessment Support	4	-	(4)	-
7	Assistance for Infrastructure Development	510	2	(508)	10
-	Support for Business Initiatives (TP 80)	4,749	25	(4,724)	25
-	Support to National Energy Council (TP 81)	-	10	10	40
178	SEN Scholarships (TP 82)	373	190	(183)	760
83	Medical Scholarships (TP 83)	33	125	92	500
-	Grants to farmers (TP 84)	79	5	(74)	20
-	Support to Local Financial Services Associations (TP 85)	-	28	28	110
	Sister Islands Beaches and Community Clean Up Programme (TP	2		/	•
113	86)	228	100	(128)	400
1,286	Temporary Financial Assistance (TP 87)	1,448	1,058	(390)	4,230
45	Look After Care Payments (TP 88)	21	31	10	125
24	Youth After Care Payments (TP 89)	26	20	(6)	80
-	Assistance to GTR Committee (TP 90)	-	10	10	40
-	Private and Public School Grants (TP 93)	-	62 38	62 38	250 150
-	Superior Auto Apprenticeship Programme (TP 94)	-	38	38	150
8,655	Total Transfer Payments	34,189	11,620	(22,569)	46,395

	GOVERNMENT OF THE CA				
	STATEMENT OF FINANCIA				
	For the 3-Month Period End				
	All figures are stated	in CI\$ 000s			
Restated					
Actual Results		Actual Results	Budgeted Results	Variance: Year to	
1 January 2020 to		1 January 2021 to	1 January 2021 to	Date Budget vs.	2021 Original
31 March 2020		31 March 2021	31 March 2021	Actual	Budget
	Other Operating Expenses				
	Caribbean Agricultural Research and Development Institute	442	24	(04)	422
-	(CARDI)	112	31	(81)	122
202	Caribbean Catastrophic Risk Insurance Facility	147	210	63	840
-	CDB -Special Development Fund	-	-	- (2)	-
42	(CARICOM) Fees	43	41	(2)	162
-	Caribbean Examinations Council Subscription	-	3	3	13
-	Caribbean Financial Action Task Force (CFATF)	48	16	(32)	65
21	Caribbean Regional Technical Assistance (CARTAC)	21	21	_	85
125	Commonwealth Parliamentary Association	-	31	31	125
269	Constituency Allowance	20	272	252	1,086
140	Court of Appeal Expense	94	258	164	1,034
13	Executive Bank Charges	14	13	(1)	51
372	Judiciary Expenses	327	428	101	1,712
19	OECD - Global Forum	-	14	14	55
-	Pan American Health Organization	-	4	4	15
-	Regional Anti-Doping Organisation	-	2	2	9
-	United Nations Caribbean Environmental Program	-	2	2	7
340	University of the West Indies	351	204	(147)	816
-	World Anti-Doping Agency	4	2	(2)	6
-	Caribbean Public Health Agency (CARPHA)	18	5	(13)	19
-	Caribbean Energy Information System Membership	-	1	1	3
-	Project Future Fund	-	43	43	170
-	Disability Policy (OE 111)	-	31	31	125
-	Older Persons Policy (OE 112)	55	31	(24)	125
-	Political Appointees (OE 113) & OE 114	-	436	436	1,397
58	Regional Security Initiatives	=	17	17	70
-	CIG Core Christmas Stipend	-	36	36	145
26	Second Chances	49	49	-	196
-	Repairs to Governor's Residence	-	13	13	50
1,338	General Insurance	-	400	400	-
1	Stamp Tax (Executive Debit Transaction Expense	1	-	(1)	-
-	Commonwealth Telecommunication Organisation (OE 122)	-	5	5	20
-	Global Island Partnership (OE 123)	-	1	1	5
-	Caribbean Telecommunication Union (OE 124)	-	3	3	12
-	CDEMA Membership (OE 125)	-	23	23	90
-	Anti- Gang and Child Safeguarding Support (OE 126)	-	58	58	230
-	Supplies and Other Items to Combat COVID-19 (OE 140)	1,837	-	(1,837)	-
48	Other Executive Expenses	-	40	40	40
3,014	Total Other Operating Expenses	3,141	2,744	(397)	8,900
•	Financing Expense	3,141	2,744	(337)	0,500
2,845	Interest on Borrowings	2,449	2,670	221	10,679
113	Interest paid on SAGC Deposits	50	53	3	212
-	Other Borrowing Costs	591	14	(577)	58
2,958	Total Financing Expense	3,090	2,737	(353)	10,949

	GOVERNMENT OF THE CAY	MAN ISLANDS					
	STATEMENT OF FINANCIAL PERFORMANCE For the 3-Month Period Ended 31 March 2021						
	All figures are stated in	n CI\$ 000s					
Restated							
Actual Results		Actual Results	Budgeted Results	Variance: Year to			
1 January 2020 to		1 January 2021 to	1 January 2021 to	Date Budget vs.	2021 Original		
31 March 2020		31 March 2021	31 March 2021	Actual	Budget		
	Surplus/(Deficit) on Statutory Authorities and Government Owned						
	Companies						
(1,778)	Cayman Airways Ltd	358	(6,435)	6,793	(5,739)		
176	Cayman Islands Airports Authority	271	406	(135)	1,625		
296	Cayman Islands Development Bank	(125)	(31)	(94)	(124)		
76	Cayman Islands Monetary Authority	1	1	-	4		
471	Cayman Islands National Insurance Company	322	767	(445)	3,067		
513	Cayman Islands Stock Exchange	805	310	495	1,241		
(1,861)	Cayman Islands Turtle Centre	(1,113)	(1,670)	557	(6,680)		
-	Cayman National Cultural Foundation	=	=	-	=		
59	Children & Youth Services Foundation	119	(5)	124	(20)		
699	Civil Aviation Authority	1,098	731	367	2,925		
2,170	Health Services Authority	1,118	(3,200)	4,318	(12,801)		
1,231	Maritime Authority of the Cayman Islands	1,261	42	1,219	170		
61	National Drug Council	1	-	1	-		
(32)	National Gallery	77	(4)	81	(14)		
(317)	National Housing Development Trust	(182)	(272)	90	(1,090)		
35	National Museum	28	-	28	-		
-	National Roads Authority	-	-	-	-		
17	Audit Oversight Authority	40	-	40	(1)		
1,889	Port Authority	192	(953)	1,145	(3,811)		
8	Sister Islands Affordable Housing Corporation	43	(27)	70	(109)		
107	Tourism Attractions Board	(73)	12	(85)	49		
-	University College of the Cayman Islands	423	-	423	-		
360	Utilities Regulation and Competition Office	516	279	237	1,117		
784	Water Authority-Cayman	1,215	809	406	3,238		
4,964	Total Surplus/(Deficit) in Public Entities	6,395	(9,240)	15,635	(16,953)		



CAYMAN ISLANDS GOVERNMENT

Unaudited Quarterly Financial Report

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